

## COMMUNITY SERVICES DIRECTORATE

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>SERVICE SUMMARY</b>				
Direct Expenditure	10,233,170	10,372,690	139,520	
Income	(6,048,820)	(6,322,130)	(273,310)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>4,184,350</b>	<b>4,050,560</b>	<b>(133,790)</b>	
Indirect Expenditure	1,186,940	1,189,257	2,317	
<b>Net (Income)/Expenditure</b>	<b>5,371,290</b>	<b>5,239,817</b>	<b>(131,473)</b>	The major area contributing to this variance - 1. Housing Surveying Services - £36.000 salary savings due to vacant posts and £60.000 relates to the Legionella Works new contract.

### BUILDING MAINTENANCE

Direct Expenditure	2,652,540	2,808,941	156,401	
Income	(2,705,070)	(2,861,489)	(156,419)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(52,530)</b>	<b>(52,548)</b>	<b>(18)</b>	
Indirect Expenditure	78,000	78,018	18	
<b>Net (Income)/Expenditure</b>	<b>25,470</b>	<b>25,470</b>	<b>0</b>	No comment required

### GYPSY CARAVAN SITES

Direct Expenditure	149,160	113,093	(36,067)	Reduced utility costs have been included in the projection to reflect previous year's actual spend.
Income	(168,820)	(165,303)	3,517	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(19,660)</b>	<b>(52,210)</b>	<b>(32,550)</b>	
Indirect Expenditure	13,390	13,264	(126)	
<b>Net (Income)/Expenditure</b>	<b>(6,270)</b>	<b>(38,946)</b>	<b>(32,676)</b>	

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<b>CITIZENS ADVICE BUREAU</b>				
Direct Expenditure	283,150	283,420	270	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>283,150</b>	<b>283,420</b>	<b>270</b>	
Indirect Expenditure	590	590	0	
<b>Net (Income)/Expenditure</b>	<b>283,740</b>	<b>284,010</b>	<b>270</b>	No comment required
<b>CIVIL EMERGENCIES</b>				
Direct Expenditure	70,000	70,709	709	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>70,000</b>	<b>70,709</b>	<b>709</b>	
Indirect Expenditure	6,530	6,530	0	
<b>Net (Income)/Expenditure</b>	<b>76,530</b>	<b>77,239</b>	<b>709</b>	No comment required
<b>COMMUNITY SERVICES</b>				
Direct Expenditure	180,000	376,679	196,679	The previous year's underspends totalling £196,679 are currently held on the reserve account.
Income	(180,000)	(180,000)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>0</b>	<b>196,679</b>	<b>196,679</b>	
<b>Net (Income)/Expenditure</b>	<b>0</b>	<b>196,679</b>	<b>196,679</b>	
<b>DAY SERVICES</b>				
Direct Expenditure	725,420	716,472	(8,948)	
Income	(259,200)	(243,167)	16,033	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>466,220</b>	<b>473,305</b>	<b>7,085</b>	
Indirect Expenditure	141,160	142,642	1,482	
<b>Net (Income)/Expenditure</b>	<b>607,380</b>	<b>615,947</b>	<b>8,567</b>	No comment required

**COMMUNITY SERVICES DIRECTORATE**

<b>Service</b>	<b>Latest Budget</b>	<b>Projected Outturn</b>	<b>Variance</b>	<b>Notes</b>
<b>EMERGENCY COMMUNICATIONS SYSTEM</b>				
Direct Expenditure	279,270	272,219	(7,051)	
Income	(371,840)	(384,469)	(12,629)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(92,570)</b>	<b>(112,250)</b>	<b>(19,680)</b>	
Indirect Expenditure	52,810	52,894	84	
<b>Net (Income)/Expenditure</b>	<b>(39,760)</b>	<b>(59,356)</b>	<b>(19,596)</b>	No comment required
<b>EMI SERVICES</b>				
Direct Expenditure	147,080	153,185	6,105	
Income	(185,000)	(185,000)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(37,920)</b>	<b>(31,815)</b>	<b>6,105</b>	
Indirect Expenditure	12,100	12,230	130	
<b>Net (Income)/Expenditure</b>	<b>(25,820)</b>	<b>(19,585)</b>	<b>6,235</b>	No comment required
<b>ENVIRONMENTAL CONTROL</b>				
Direct Expenditure	411,900	411,131	(769)	
Income	(24,440)	(26,297)	(1,857)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>387,460</b>	<b>384,834</b>	<b>(2,626)</b>	
Indirect Expenditure	72,110	72,167	57	
<b>Net (Income)/Expenditure</b>	<b>459,570</b>	<b>457,001</b>	<b>(2,569)</b>	No comment required

## COMMUNITY SERVICES DIRECTORATE

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>SURREY FAMILY SUPPORT PROGRAMME</b>				
Direct Expenditure	247,500	251,530	4,030	
Income	(200,000)	(258,138)	(58,138)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>47,500</b>	<b>(6,608)</b>	<b>(54,108)</b>	There is grant support from SCC. Any balance will be transferred to reserve at the year-end.
Indirect Expenditure	56,830	56,848	18	
<b>Net (Income)/Expenditure</b>	<b>104,330</b>	<b>50,240</b>	<b>(54,090)</b>	
<b>FOOD AND SAFETY SERVICES</b>				
Direct Expenditure	284,390	275,156	(9,234)	
Income	(1,900)	(1,900)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>282,490</b>	<b>273,256</b>	<b>(9,234)</b>	
Indirect Expenditure	89,100	89,160	60	
<b>Net (Income)/Expenditure</b>	<b>371,590</b>	<b>362,416</b>	<b>(9,174)</b>	No comment required
<b>HEALTH AND SAFETY</b>				
Direct Expenditure	111,300	113,697	2,397	
Income	(128,480)	(128,356)	124	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(17,180)</b>	<b>(14,659)</b>	<b>2,521</b>	
Indirect Expenditure	18,580	18,604	24	
<b>Net (Income)/Expenditure</b>	<b>1,400</b>	<b>3,945</b>	<b>2,545</b>	No comment required

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Service	Latest Budget	Projected Outturn	Variance	Notes
<b>HOUSING SURVEYING SERVICES</b>				
Direct Expenditure	648,020	552,679	(95,341)	There are salary savings of £36.000 due to vacant posts. £60.000 relates to Legionella Works new contract being let and works/costs expected in the next financial year.
Income	(603,830)	(603,830)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>44,190</b>	<b>(51,151)</b>	<b>(95,341)</b>	
Indirect Expenditure	51,990	51,996	6	
<b>Net (Income)/Expenditure</b>	<b>96,180</b>	<b>845</b>	<b>(95,335)</b>	
<b>GRANTS TO VOLUNTARY ORGANISATIONS - HOUSING AND COMMUNITY</b>				
Direct Expenditure	510,350	502,169	(8,181)	
Income	(116,080)	(116,080)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>394,270</b>	<b>386,089</b>	<b>(8,181)</b>	
Indirect Expenditure	7,180	7,192	12	
<b>Net (Income)/Expenditure</b>	<b>401,450</b>	<b>393,281</b>	<b>(8,169)</b>	No comment required
<b>HOME FARM ESTATE, EFFINGHAM</b>				
Direct Expenditure	48,400	46,656	(1,744)	
Income	(10,290)	(10,358)	(68)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>38,110</b>	<b>36,298</b>	<b>(1,812)</b>	
Indirect Expenditure	21,540	21,792	252	
<b>Net (Income)/Expenditure</b>	<b>59,650</b>	<b>58,090</b>	<b>(1,560)</b>	No comment required

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Service	Latest Budget	Projected Outturn	Variance	Notes
<b>HOMELESSNESS AND EMERGENCY ACCOMMODATION</b>				
Direct Expenditure	709,520	724,117	14,597	
Income	(22,500)	(23,218)	(718)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>687,020</b>	<b>700,899</b>	<b>13,879</b>	
Indirect Expenditure	78,180	78,204	24	
<b>Net (Income)/Expenditure</b>	<b>765,200</b>	<b>779,103</b>	<b>13,903</b>	No comment required
<b>HOUSING ADVICE</b>				
Direct Expenditure	286,000	286,000	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>286,000</b>	<b>286,000</b>	<b>0</b>	
<b>Net (Income)/Expenditure</b>	<b>286,000</b>	<b>286,000</b>	<b>0</b>	No comment required
<b>AFFORDABLE HOUSING DEVELOPMENT</b>				
Direct Expenditure	164,430	137,170	(27,260)	The saving relates to a vacant post.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>164,430</b>	<b>137,170</b>	<b>(27,260)</b>	
Indirect Expenditure	51,020	51,044	24	
<b>Net (Income)/Expenditure</b>	<b>215,450</b>	<b>188,214</b>	<b>(27,236)</b>	
<b>LICENSING SERVICES</b>				
Direct Expenditure	125,620	125,834	214	
Income	(150,470)	(154,519)	(4,049)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(24,850)</b>	<b>(28,685)</b>	<b>(3,835)</b>	
Indirect Expenditure	63,190	63,220	30	
<b>Net (Income)/Expenditure</b>	<b>38,340</b>	<b>34,535</b>	<b>(3,805)</b>	No comment required

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Service	Latest Budget	Projected Outturn	Variance	Notes
<b>COMMUNITY MEALS AND TPT</b>				
Direct Expenditure	822,620	804,626	(17,994)	A reduction in salary costs £25,000 relate to vacant posts due to the on-going service review and changes to post allocations. Offset by an increase in food purchases plus a freezer breaking down and items not covered under GBC insurance £7,400.
Income	(287,640)	(317,540)	(29,900)	Grant received from Surrey County Council for Community Vehicles, previously stated that GBC would not receive in 2015-16.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>534,980</b>	<b>487,086</b>	<b>(47,894)</b>	
Indirect Expenditure	69,600	69,654	54	
<b>Net (Income)/Expenditure</b>	<b>604,580</b>	<b>556,740</b>	<b>(47,840)</b>	
<b>HOUSING OUTSIDE THE HRA</b>				
Direct Expenditure	5,880	9,728	3,848	
Income	(15,310)	(24,069)	(8,759)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(9,430)</b>	<b>(14,341)</b>	<b>(4,911)</b>	
Indirect Expenditure	76,110	76,146	36	
<b>Net (Income)/Expenditure</b>	<b>66,680</b>	<b>61,805</b>	<b>(4,875)</b>	No comment required

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Service	Latest Budget	Projected Outturn	Variance	Notes
<b>PEST CONTROL</b>				
Direct Expenditure	81,510	81,182	(328)	
Income	(60,000)	(60,000)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>21,510</b>	<b>21,182</b>	<b>(328)</b>	
Indirect Expenditure	9,960	9,978	18	
<b>Net (Income)/Expenditure</b>	<b>31,470</b>	<b>31,160</b>	<b>(310)</b>	No comment required
<b>PRIVATE SECTOR HOUSING</b>				
Direct Expenditure	635,540	624,129	(11,411)	Reduced salary charges due to the on-going service review £17,700. Additional expenditure for material costs £3,500 and winter warmth scheme £5,000, both covered by income.
Income	(301,180)	(322,122)	(20,942)	Grant to cover winter warmth expenditure £5,000, additional fee income for services provided £9,000 and recovered costs £6,750.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>334,360</b>	<b>302,007</b>	<b>(32,353)</b>	
Indirect Expenditure	123,020	123,050	30	
<b>Net (Income)/Expenditure</b>	<b>457,380</b>	<b>425,057</b>	<b>(32,323)</b>	
<b>PUBLIC HEALTH</b>				
Direct Expenditure	72,680	74,528	1,848	
Income	0	(935)	(935)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>72,680</b>	<b>73,593</b>	<b>913</b>	
Indirect Expenditure	7,010	7,022	12	
<b>Net (Income)/Expenditure</b>	<b>79,690</b>	<b>80,615</b>	<b>925</b>	No comment required



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<b>COMMUNITY SAFETY WARDENS</b>				
Direct Expenditure	336,160	335,695	(465)	
Income	0	(2,271)	(2,271)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>336,160</b>	<b>333,424</b>	<b>(2,736)</b>	
Indirect Expenditure	37,000	37,012	12	
<b>Net (Income)/Expenditure</b>	<b>373,160</b>	<b>370,436</b>	<b>(2,724)</b>	No comment required
<b>TAXI LICENSING AND PRIVATE HIRE VEHICLES</b>				
Direct Expenditure	244,730	221,945	(22,785)	An underspend has arisen within the service due to vacant posts, some have now been filled.
Income	(256,770)	(253,069)	3,701	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(12,040)</b>	<b>(31,124)</b>	<b>(19,084)</b>	
Indirect Expenditure	49,940	50,000	60	
<b>Net (Income)/Expenditure</b>	<b>37,900</b>	<b>18,876</b>	<b>(19,024)</b>	

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Service	Latest Budget	Projected Outturn	Variance	Notes
<b>SERVICE SUMMARY</b>				
Direct Expenditure	4,648,878	4,709,061	60,183	
Income	(2,354,240)	(2,400,416)	(46,176)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,294,638</b>	<b>2,308,645</b>	<b>14,007</b>	
Indirect Expenditure	1,404,750	1,401,756	(2,994)	
<b>Net (Income)/Expenditure</b>	<b>3,699,388</b>	<b>3,710,401</b>	<b>11,013</b>	The major area contributing to this variance - 1. There are Intern vacancies of £143,560. 2. Other employee costs show net additional expenditure of £136,000.

## ACCESS GROUP FOR GUILDFORD

Direct Expenditure	1,490	1,534	44	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,490</b>	<b>1,534</b>	<b>44</b>	
Indirect Expenditure	4,540	4,540	0	
<b>Net (Income)/Expenditure</b>	<b>6,030</b>	<b>6,074</b>	<b>44</b>	No comment required

## CIVIC EXPENSES

Direct Expenditure	160,290	162,951	2,661	
Income	0	(24)	(24)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>160,290</b>	<b>162,927</b>	<b>2,637</b>	
Indirect Expenditure	29,630	29,648	18	
<b>Net (Income)/Expenditure</b>	<b>189,920</b>	<b>192,575</b>	<b>2,655</b>	No comment required

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Service	Latest Budget	Projected Outturn	Variance	Notes
<b>COMMUNITY DEVELOPMENT</b>				
Direct Expenditure	288,058	249,699	(38,359)	Guildford Philanthropy match funding is anticipated to be under budget by £17,500 due to lower donations than expected and the Safer Guildford Partnership will be underspent by £24,900.
Income	(15,000)	(38,450)	(23,450)	There are additional grants of £20,300 from Surrey CC and Surrey Police for the Safer Guildford Partnership.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>273,058</b>	<b>211,249</b>	<b>(61,809)</b>	
Indirect Expenditure	53,120	52,838	(282)	
<b>Net (Income)/Expenditure</b>	<b>326,178</b>	<b>264,087</b>	<b>(62,091)</b>	
<b>COUNCIL AND COMMITTEE SUPPORT</b>				
Direct Expenditure	163,530	176,327	12,797	
Income	(40,590)	(40,590)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>122,940</b>	<b>135,737</b>	<b>12,797</b>	
Indirect Expenditure	227,740	227,650	(90)	
<b>Net (Income)/Expenditure</b>	<b>350,680</b>	<b>363,387</b>	<b>12,707</b>	No comment required

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Service	Latest Budget	Projected Outturn	Variance	Notes
<b>CORPORATE SERVICES</b>				
Direct Expenditure	756,710	681,200	(75,510)	There are savings in employee related expenditure of £143,560 due mainly to intern vacancies. Banking and credit and debit card charges are estimated to be over budget by £38,800. Legal expenses and consultants' costs are £20,000 at present.
Income	(138,190)	(135,813)	2,377	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>618,520</b>	<b>545,387</b>	<b>(73,133)</b>	
Indirect Expenditure	274,640	274,508	(132)	
<b>Net (Income)/Expenditure</b>	<b>893,160</b>	<b>819,895</b>	<b>(73,265)</b>	
<b>COMMITTEE SERVICES</b>				
Direct Expenditure	182,290	210,684	28,394	Two requests were approved in February 2015 (after the estimates had been approved) to increase the FTE complement of Committee Managers. The hours of one officer were increased, whilst the post of a part-time officer, who took maternity leave, was replaced with a full-time officer on secondment from Surrey County Council.
Income	(222,790)	(222,859)	(69)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(40,500)</b>	<b>(12,175)</b>	<b>28,325</b>	
Indirect Expenditure	44,900	44,930	30	
<b>Net (Income)/Expenditure</b>	<b>4,400</b>	<b>32,755</b>	<b>28,355</b>	

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<b>DEMOCRATIC REPRESENTATION AND MANAGEMENT</b>				
Direct Expenditure	572,580	586,711	14,131	
Income	(84,410)	(84,410)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>488,170</b>	<b>502,301</b>	<b>14,131</b>	
Indirect Expenditure	323,810	323,882	72	
<b>Net (Income)/Expenditure</b>	<b>811,980</b>	<b>826,183</b>	<b>14,203</b>	No comment required
<b>ELECTIONS</b>				
Direct Expenditure	198,670	194,423	(4,247)	
Income	0	(1,950)	(1,950)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>198,670</b>	<b>192,473</b>	<b>(6,197)</b>	
Indirect Expenditure	14,820	14,844	24	
<b>Net (Income)/Expenditure</b>	<b>213,490</b>	<b>207,317</b>	<b>(6,173)</b>	No comment required

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<b>ELECTORAL REGISTRATION</b>				
Direct Expenditure	271,920	247,003	(24,917)	The projected expenditure associated with Individual Electoral Registration (IER) is £24,700 below the estimate, which included a £37,970 carry forward from 2014-15. Any budget surplus from 2015-16 is likely to be required in 2016-17 as it is expected that government funding of IER will cease in December 2015.
Income	(43,000)	(64,756)	(21,756)	The government grant received in respect of Individual Electoral Registration was £21,756 above the estimate of £40,000.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>228,920</b>	<b>182,247</b>	<b>(46,673)</b>	
Indirect Expenditure	38,470	38,506	36	
<b>Net (Income)/Expenditure</b>	<b>267,390</b>	<b>220,753</b>	<b>(46,637)</b>	
<b>LEGAL SERVICES</b>				
Direct Expenditure	836,770	838,040	1,270	
Income	(1,026,600)	(1,027,724)	(1,124)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(189,830)</b>	<b>(189,684)</b>	<b>146</b>	
Indirect Expenditure	157,730	157,778	48	
<b>Net (Income)/Expenditure</b>	<b>(32,100)</b>	<b>(31,906)</b>	<b>194</b>	No comment required
<b>HR SERVICES</b>				
Direct Expenditure	373,270	383,115	9,845	
Income	(466,890)	(467,010)	(120)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(93,620)</b>	<b>(83,895)</b>	<b>9,725</b>	
Indirect Expenditure	106,450	106,462	12	
<b>Net (Income)/Expenditure</b>	<b>12,830</b>	<b>22,567</b>	<b>9,737</b>	No comment required

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<b>OTHER EMPLOYEE COSTS</b>				
Direct Expenditure	92,070	228,686	136,616	The vacancy credit saving of £150,000 is held centrally in this account, with reductions shown in service accounts. The £50,000 review of Staff Car Parking arrangements is not met but is offset by the Corporate training plan and staff development budget savings of £70,000
Income	(309,770)	(309,830)	(60)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(217,700)</b>	<b>(81,144)</b>	<b>136,556</b>	
Indirect Expenditure	18,620	15,824	(2,796)	
<b>Net (Income)/Expenditure</b>	<b>(199,080)</b>	<b>(65,320)</b>	<b>133,760</b>	
<b>PARISH AND LOCAL LIAISON</b>				
Direct Expenditure	202,380	201,650	(730)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>202,380</b>	<b>201,650</b>	<b>(730)</b>	
Indirect Expenditure	6,670	6,682	12	
<b>Net (Income)/Expenditure</b>	<b>209,050</b>	<b>208,332</b>	<b>(718)</b>	No comment required
<b>PUBLIC RELATIONS AND MARKETING</b>				
Direct Expenditure	303,970	279,349	(24,621)	There are salary savings due to vacancies.
Income	(7,000)	(7,000)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>296,970</b>	<b>272,349</b>	<b>(24,621)</b>	
Indirect Expenditure	58,670	58,694	24	
<b>Net (Income)/Expenditure</b>	<b>355,640</b>	<b>331,043</b>	<b>(24,597)</b>	

## CORPORATE SERVICES DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>WEBSITE</b>				
Direct Expenditure	238,200	262,851	24,651	The variance is due to additional web site maintenance costs of £12,000, which relate to the Electric Theatre.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>238,200</b>	<b>262,851</b>	<b>24,651</b>	
Indirect Expenditure	37,860	37,884	24	
<b>Net (Income)/Expenditure</b>	<b>276,060</b>	<b>300,735</b>	<b>24,675</b>	
<b>GUILDFORD YOUTH COUNCIL</b>				
Direct Expenditure	6,680	4,838	(1,842)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>6,680</b>	<b>4,838</b>	<b>(1,842)</b>	
Indirect Expenditure	7,080	7,086	6	
<b>Net (Income)/Expenditure</b>	<b>13,760</b>	<b>11,924</b>	<b>(1,836)</b>	No comment required



## DEVELOPMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>SERVICE SUMMARY</b>				
Direct Expenditure	5,808,540	5,669,440	(139,100)	
Income	(2,154,220)	(2,095,432)	58,788	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>3,654,320</b>	<b>3,574,008</b>	<b>(80,312)</b>	
Indirect Expenditure	1,033,400	1,038,306	4,906	
<b>Net (Income)/Expenditure</b>	<b>4,687,720</b>	<b>4,612,314</b>	<b>(75,406)</b>	The major areas contributing to this variance - 1 Reduction in Building Control income of £73,000 due to reduced number of applications. 2 There are net salary savings in the Policy unit of £169,500.

**BUILDING CONTROL SUMMARY**

Direct Expenditure	697,350	744,891	47,541	Agency staff is over budget due to scanning, FSR and long-term sickness cover. Re-allocation of agency staff costs over the three planning services needs to be completed which may reduce this overspend.
Income	(506,200)	(433,253)	72,947	Building control fees are under budget due to a lower number of applications.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>191,150</b>	<b>311,638</b>	<b>120,488</b>	
Indirect Expenditure	148,330	148,426	96	
<b>Net (Income)/Expenditure</b>	<b>339,480</b>	<b>460,064</b>	<b>120,584</b>	

**DEVELOPMENT DIRECTORATE**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>BUSINESS FORUM</b>				
Direct Expenditure	26,150	26,169	19	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>26,150</b>	<b>26,169</b>	<b>19</b>	
Indirect Expenditure	990	996	6	
<b>Net (Income)/Expenditure</b>	<b>27,140</b>	<b>27,165</b>	<b>25</b>	No comment required
<b>DEVELOPMENT CONTROL</b>				
Direct Expenditure	1,792,090	1,788,436	(3,654)	
Income	(1,079,220)	(1,072,188)	7,032	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>712,870</b>	<b>716,248</b>	<b>3,378</b>	
Indirect Expenditure	537,500	541,601	4,101	
<b>Net (Income)/Expenditure</b>	<b>1,250,370</b>	<b>1,257,849</b>	<b>7,479</b>	No comment required
<b>LOCAL LAND CHARGES</b>				
Direct Expenditure	236,610	240,442	3,832	
Income	(256,000)	(260,891)	(4,891)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(19,390)</b>	<b>(20,449)</b>	<b>(1,059)</b>	
Indirect Expenditure	41,660	41,740	80	
<b>Net (Income)/Expenditure</b>	<b>22,270</b>	<b>21,291</b>	<b>(979)</b>	No comment required

## DEVELOPMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>MAJOR PROJECTS</b>				
Direct Expenditure	363,800	644,093	280,293	£60,030 of the projected budget deficit relates to the Town Centre Master Plan, which will be met from the Master Plan reserve. £219,730 represents the additional costs associated with the Delivery Unit and town centre development; it is proposed to transfer £206,000 from the Local Plan budget surplus.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>363,800</b>	<b>644,093</b>	<b>280,293</b>	
Indirect Expenditure	37,380	37,398	18	
<b>Net (Income)/Expenditure</b>	<b>401,180</b>	<b>681,491</b>	<b>280,311</b>	
<b>POLICY</b>				
Direct Expenditure	1,564,430	1,183,315	(381,115)	Agency fees are predicted to be over budget by £20,430 due to the interim head of service post. The cost is offset by salary savings of £189,930 following the disestablishment of vacant posts identified in the fundamental service review. There are also other vacant posts. A new Local Plan timetable was presented to management team in September, which outlined the following savings, the result of delays in the process: £45,000 for plan printing, £92,500 for consultants, £50,000 for advertising and £30,000 for inspector's fees. Legal expenses will be £26,000 over budget. CIL consultants' costs will be underspent by £29,000.
Income	(9,500)	(29,057)	(19,557)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,554,930</b>	<b>1,154,258</b>	<b>(400,672)</b>	
Indirect Expenditure	167,350	167,328	(22)	
<b>Net (Income)/Expenditure</b>	<b>1,722,280</b>	<b>1,321,586</b>	<b>(400,694)</b>	

## DEVELOPMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>SLYFIELD AREA REGENERATION PROJECT (SARP)</b>				
Direct Expenditure	49,810	132,641	82,831	£82,530 expenditure is to be met from the Slyfield Area Regeneration Project revenue reserve.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>49,810</b>	<b>132,641</b>	<b>82,831</b>	
Indirect Expenditure	20,930	20,936	6	
<b>Net (Income)/Expenditure</b>	<b>70,740</b>	<b>153,577</b>	<b>82,837</b>	
<b>TOURIST INFORMATION CENTRE</b>				
Direct Expenditure	254,990	228,395	(26,595)	There are salary savings due to vacancies.
Income	(58,900)	(58,245)	655	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>196,090</b>	<b>170,150</b>	<b>(25,940)</b>	
Indirect Expenditure	25,440	25,458	18	
<b>Net (Income)/Expenditure</b>	<b>221,530</b>	<b>195,608</b>	<b>(25,922)</b>	
<b>BUSINESS AND TOURISM</b>				
Direct Expenditure	596,150	452,647	(143,503)	The Economic Development Service Manager post, added as a growth item for this year, is being held vacant pending the outcome of a review. The apprentice scheme is showing a saving of £91,565.
Income	(118,610)	(118,782)	(172)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>477,540</b>	<b>398,752</b>	<b>(78,788)</b>	
Indirect Expenditure	21,420	21,999	579	
<b>Net (Income)/Expenditure</b>	<b>498,960</b>	<b>355,864</b>	<b>(143,096)</b>	

## DEVELOPMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>TOWN CENTRE MANAGEMENT</b>				
Direct Expenditure	156,760	152,513	(4,247)	
Income	(38,050)	(32,012)	6,038	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>118,710</b>	<b>120,501</b>	<b>1,791</b>	
Indirect Expenditure	14,200	14,206	6	
<b>Net (Income)/Expenditure</b>	<b>132,910</b>	<b>134,707</b>	<b>1,797</b>	No comment required
<b>WOKING ROAD DEPOT STORES</b>				
Direct Expenditure	70,400	75,898	5,498	
Income	(87,740)	(91,004)	(3,264)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(17,340)</b>	<b>(15,106)</b>	<b>2,234</b>	
Indirect Expenditure	18,200	18,218	18	
<b>Net (Income)/Expenditure</b>	<b>860</b>	<b>3,112</b>	<b>2,252</b>	No comment required

**ENVIRONMENT DIRECTORATE**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
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<b>SERVICE SUMMARY</b>				
Direct Expenditure	27,793,805	27,731,966	(61,839)	
Income	(26,561,250)	(27,232,986)	(671,736)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,232,555</b>	<b>498,980</b>	<b>(733,575)</b>	
Indirect Expenditure	8,261,970	8,271,212	9,242	
<b>Net (Income)/Expenditure</b>	<b>9,494,525</b>	<b>8,770,192</b>	<b>(724,333)</b>	<p>The major areas contributing to this variance -</p> <p>1 There are additional salary costs of £106,500 for Refuse and Recycling, to cover the increase in the garden waste service, long-term sick leave and the Armed Forces Day.</p> <p>2 Net off street income is £145,210 above the estimate for the first six months.</p> <p>3. Income received for SPA Endowment fees is £620,092 over the budget.</p>

<b>ABANDONED VEHICLES</b>				
Direct Expenditure	29,560	29,774	214	
Income	0	(88)	(88)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>29,560</b>	<b>29,686</b>	<b>126</b>	
Indirect Expenditure	12,580	12,580	0	
<b>Net (Income)/Expenditure</b>	<b>42,140</b>	<b>42,266</b>	<b>126</b>	No comment required

## ENVIRONMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>ARMED FORCES DAY</b>				
Direct Expenditure	420,000	492,366	72,366	It is anticipated that the account could be £30,419 overspend due to an increase in various costs. There is additional income received from caterers, advertising and sponsorship.
Income	(175,000)	(216,947)	(41,947)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>245,000</b>	<b>275,419</b>	<b>30,419</b>	
<b>Net (Income)/Expenditure</b>	<b>245,000</b>	<b>275,419</b>	<b>30,419</b>	
<b>CCTV SYSTEMS</b>				
Direct Expenditure	92,590	91,908	(682)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>92,590</b>	<b>91,908</b>	<b>(682)</b>	
Indirect Expenditure	18,180	18,986	806	
<b>Net (Income)/Expenditure</b>	<b>110,770</b>	<b>110,894</b>	<b>124</b>	No comment required
<b>CEMETERIES AND CLOSED CHURCHYARDS</b>				
Direct Expenditure	319,017	318,401	(616)	
Income	(54,390)	(68,995)	(14,605)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>264,627</b>	<b>249,406</b>	<b>(15,221)</b>	
Indirect Expenditure	33,020	34,923	1,903	
<b>Net (Income)/Expenditure</b>	<b>297,647</b>	<b>284,329</b>	<b>(13,318)</b>	No comment required

## ENVIRONMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>CLINICAL WASTE</b>				
Direct Expenditure	6,260	6,326	66	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>6,260</b>	<b>6,326</b>	<b>66</b>	
Indirect Expenditure	620	620	0	
<b>Net (Income)/Expenditure</b>	<b>6,880</b>	<b>6,946</b>	<b>66</b>	No comment required
<b>CREMATORIUM</b>				
Direct Expenditure	710,297	637,430	(72,867)	There are net salary savings of £50,500 and projected utility savings of £17,000.
Income	(1,415,420)	(1,414,137)	1,283	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(705,123)</b>	<b>(776,707)</b>	<b>(71,584)</b>	
Indirect Expenditure	201,570	200,012	(1,558)	
<b>Net (Income)/Expenditure</b>	<b>(503,553)</b>	<b>(576,695)</b>	<b>(73,142)</b>	
<b>DOG CONTROL AND ANIMAL WELFARE</b>				
Direct Expenditure	66,640	66,948	308	
Income	(3,000)	(3,000)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>63,640</b>	<b>63,948</b>	<b>308</b>	
Indirect Expenditure	11,590	11,608	18	
<b>Net (Income)/Expenditure</b>	<b>75,230</b>	<b>75,556</b>	<b>326</b>	No comment required



**ENVIRONMENT DIRECTORATE**
**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>ELECTRIC THEATRE</b>				
Direct Expenditure	632,247	578,485	(53,762)	There are salary savings of £38,530 due to vacancies. Café Bar income is expected to be £44,000 under budget.
Income	(371,880)	(310,711)	61,169	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>260,367</b>	<b>267,774</b>	<b>7,407</b>	
Indirect Expenditure	123,180	121,053	(2,127)	
<b>Net (Income)/Expenditure</b>	<b>383,547</b>	<b>388,827</b>	<b>5,280</b>	
<b>FLEET MANAGEMENT SERVICE</b>				
Direct Expenditure	1,000,730	993,170	(7,560)	
Income	(2,242,120)	(2,242,120)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(1,241,390)</b>	<b>(1,248,950)</b>	<b>(7,560)</b>	
Indirect Expenditure	1,295,440	1,295,464	24	
<b>Net (Income)/Expenditure</b>	<b>54,050</b>	<b>46,514</b>	<b>(7,536)</b>	No comment required
<b>ENGINEERING AND TRANSPORT SERVICES</b>				
Direct Expenditure	326,870	325,800	(1,070)	
Income	(408,480)	(408,480)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(81,610)</b>	<b>(82,680)</b>	<b>(1,070)</b>	
Indirect Expenditure	69,770	69,788	18	
<b>Net (Income)/Expenditure</b>	<b>(11,840)</b>	<b>(12,892)</b>	<b>(1,052)</b>	No comment required

**ENVIRONMENT DIRECTORATE**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>GUILDFORD HOUSE</b>				
Direct Expenditure	402,025	342,334	(59,691)	There are vacancy savings and an underspend of £35,000 on the internal decoration budget.
Income	(71,370)	(66,220)	5,150	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>330,655</b>	<b>276,114</b>	<b>(54,541)</b>	
Indirect Expenditure	75,010	60,480	(14,530)	
<b>Net (Income)/Expenditure</b>	<b>405,665</b>	<b>336,594</b>	<b>(69,071)</b>	
<b>GUILDHALL</b>				
Direct Expenditure	148,030	141,662	(6,368)	
Income	(25,000)	(29,374)	(4,374)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>123,030</b>	<b>112,288</b>	<b>(10,742)</b>	
Indirect Expenditure	29,320	33,761	4,441	
<b>Net (Income)/Expenditure</b>	<b>152,350</b>	<b>146,049</b>	<b>(6,301)</b>	No comment required
<b>LAND DRAINAGE</b>				
Direct Expenditure	160,960	164,920	3,960	
Income	0	(11,951)	(11,951)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>160,960</b>	<b>152,969</b>	<b>(7,991)</b>	
Indirect Expenditure	194,740	194,740	0	
<b>Net (Income)/Expenditure</b>	<b>355,700</b>	<b>347,709</b>	<b>(7,991)</b>	No comment required

## ENVIRONMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>LEISURE ART DEVELOPMENT</b>				
Direct Expenditure	77,290	71,768	(5,522)	
Income	(160)	(1,377)	(1,217)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>77,130</b>	<b>70,391</b>	<b>(6,739)</b>	
Indirect Expenditure	9,390	9,420	30	
<b>Net (Income)/Expenditure</b>	<b>86,520</b>	<b>79,811</b>	<b>(6,709)</b>	No comment required
<b>LEISURE COMMUNITY CENTRES</b>				
Direct Expenditure	70,588	80,241	9,653	
Income	0	(973)	(973)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>70,588</b>	<b>79,268</b>	<b>8,680</b>	
Indirect Expenditure	44,920	48,248	3,328	
<b>Net (Income)/Expenditure</b>	<b>115,508</b>	<b>127,516</b>	<b>12,008</b>	No comment required
<b>LEISURE G LIVE</b>				
Direct Expenditure	403,770	406,113	2,343	
Income	(7,390)	(45,171)	(37,781)	The previous year's surplus payable to GBC is £27,780 and a £10,000 contribution towards repairs to the building will commence this year.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>396,380</b>	<b>360,942</b>	<b>(35,438)</b>	
Indirect Expenditure	859,140	854,039	(5,101)	
<b>Net (Income)/Expenditure</b>	<b>1,255,520</b>	<b>1,214,981</b>	<b>(40,539)</b>	

## ENVIRONMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>LEISURE GRANTS</b>				
Direct Expenditure	435,340	424,210	(11,130)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>435,340</b>	<b>424,210</b>	<b>(11,130)</b>	
Indirect Expenditure	8,710	8,710	0	
<b>Net (Income)/Expenditure</b>	<b>444,050</b>	<b>432,920</b>	<b>(11,130)</b>	No comment required
<b>LEISURE MANAGEMENT CONTRACT</b>				
Direct Expenditure	1,447,810	1,295,474	(152,336)	Utility costs are expected to be £164,900 under budget.
Income	(1,972,130)	(1,802,656)	169,474	Due to the reduced utility costs, recovered cost will reduce by £165,900.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(524,320)</b>	<b>(507,182)</b>	<b>17,138</b>	
Indirect Expenditure	1,378,170	1,381,116	2,946	
<b>Net (Income)/Expenditure</b>	<b>853,850</b>	<b>873,934</b>	<b>20,084</b>	
<b>LEISURE PLAY DEVELOPMENT</b>				
Direct Expenditure	225,500	205,451	(20,049)	The saving relates to reduced casual requirements.
Income	(57,580)	(38,953)	18,627	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>167,920</b>	<b>166,498</b>	<b>(1,422)</b>	
Indirect Expenditure	10,860	10,890	30	
<b>Net (Income)/Expenditure</b>	<b>178,780</b>	<b>177,388</b>	<b>(1,392)</b>	No comment required

**ENVIRONMENT DIRECTORATE**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>LEISURE RANGERS</b>				
Direct Expenditure	188,070	185,325	(2,745)	
Income	(620)	0	620	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>187,450</b>	<b>185,325</b>	<b>(2,125)</b>	
Indirect Expenditure	6,070	6,082	12	
<b>Net (Income)/Expenditure</b>	<b>193,520</b>	<b>191,407</b>	<b>(2,113)</b>	No comment required
<b>LEISURE SPORT DEVELOPMENT</b>				
Direct Expenditure	82,809	81,363	(1,446)	
Income	(5,000)	(1,817)	3,183	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>77,809</b>	<b>79,546</b>	<b>1,737</b>	
Indirect Expenditure	6,620	6,644	24	
<b>Net (Income)/Expenditure</b>	<b>84,429</b>	<b>86,190</b>	<b>1,761</b>	No comment required
<b>MARKETS</b>				
Direct Expenditure	60,080	58,510	(1,570)	
Income	(166,300)	(162,287)	4,013	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(106,220)</b>	<b>(103,777)</b>	<b>2,443</b>	
Indirect Expenditure	9,690	9,708	18	
<b>Net (Income)/Expenditure</b>	<b>(96,530)</b>	<b>(94,069)</b>	<b>2,461</b>	No comment required

## ENVIRONMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>MOT BAY</b>				
Direct Expenditure	174,010	175,738	1,728	
Income	(220,500)	(183,558)	36,942	Reduction in income from Woking Taxi Inspection and MOT's due to change in contracts.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(46,490)</b>	<b>(7,820)</b>	<b>38,670</b>	
Indirect Expenditure	9,820	9,826	6	
<b>Net (Income)/Expenditure</b>	<b>(36,670)</b>	<b>2,006</b>	<b>38,676</b>	
<b>GUILDFORD MUSEUM</b>				
Direct Expenditure	600,470	515,807	(84,663)	There are salary savings due to vacancies especially for casuals, the budget having been set aside for the Heart of Heritage project, which will now not go ahead.
Income	(116,260)	(58,139)	58,121	The lottery grant payment for the Heart of Heritage project of £52,980 will not now be received.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>484,210</b>	<b>457,668</b>	<b>(26,542)</b>	
Indirect Expenditure	100,860	101,497	637	
<b>Net (Income)/Expenditure</b>	<b>585,070</b>	<b>559,165</b>	<b>(25,905)</b>	

**ENVIRONMENT DIRECTORATE**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>OFF STREET PARKING</b>				
Direct Expenditure	3,415,425	3,399,854	(15,571)	
Income	(9,724,620)	(9,848,851)	(124,231)	Meter income for periods 1 to 6 is £145,250 above the estimate, representing 1.9% of the annual budget. Income from penalty fees is £30,470 below the estimate, 10% of the annual budget, whilst income from season tickets is £30,430 above the estimate, representing 3.8% of the annual budget. Income from recharges to other services is £17,930 below the estimate. This is due to a lower recharge to the on street service in respect of the car park office costs.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(6,309,195)</b>	<b>(6,448,997)</b>	<b>(139,802)</b>	
Indirect Expenditure	1,452,090	1,449,904	(2,186)	
<b>Net (Income)/Expenditure</b>	<b>(4,857,105)</b>	<b>(4,999,093)</b>	<b>(141,988)</b>	
<b>ON STREET PARKING</b>				
Direct Expenditure	1,158,719	1,150,133	(8,586)	
Income	(1,862,530)	(1,973,653)	(111,123)	The projection for penalty fee income in Guildford is £47,320 above the estimate of £415,000, whilst in Waverley this is £30,000 above the estimate of £160,000. Bay suspension income in Waverley is projected to be £19,090 above the budget of £2,000, whilst resident permit income is projected to be £14,000 above the budget of £6,000.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(703,811)</b>	<b>(823,520)</b>	<b>(119,709)</b>	
Indirect Expenditure	115,790	115,832	42	
<b>Net (Income)/Expenditure</b>	<b>(588,021)</b>	<b>(707,688)</b>	<b>(119,667)</b>	

**ENVIRONMENT DIRECTORATE**
**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>ORDNANCE SURVEY AND MAPPING SERVICES</b>				
Direct Expenditure	3,830	3,968	138	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>3,830</b>	<b>3,968</b>	<b>138</b>	
Indirect Expenditure	10,510	8,404	(2,106)	
<b>Net (Income)/Expenditure</b>	<b>14,340</b>	<b>12,372</b>	<b>(1,968)</b>	No comment required
<b>PARKS AND COUNTRYSIDE</b>				
Direct Expenditure	4,004,848	4,029,485	24,637	
Income	(1,495,660)	(2,072,310)	(576,650)	Income received for SPA Endowment fees is £620,092 over the budget. This will transfer at year-end to the reserve. Due to a change in the method of payment for work undertaken, there will only be one payment from Natural England, resulting in a deficit of £21,580 against budget.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,509,188</b>	<b>1,957,175</b>	<b>(552,013)</b>	
Indirect Expenditure	614,020	631,501	17,481	
<b>Net (Income)/Expenditure</b>	<b>3,123,208</b>	<b>2,588,676</b>	<b>(534,532)</b>	
<b>PARK AND RIDE SERVICES</b>				
Direct Expenditure	657,640	670,132	12,492	
Income	(20,000)	(35,225)	(15,225)	There is additional income from Surrey County Council to cover agreed works at Onslow Park & Ride £15,225.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>637,640</b>	<b>634,907</b>	<b>(2,733)</b>	
Indirect Expenditure	104,490	104,537	47	
<b>Net (Income)/Expenditure</b>	<b>742,130</b>	<b>739,444</b>	<b>(2,686)</b>	



## ENVIRONMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>PUBLIC CONVENIENCES</b>				
Direct Expenditure	245,100	245,475	375	
Income	(10,570)	(10,576)	(6)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>234,530</b>	<b>234,899</b>	<b>369</b>	
Indirect Expenditure	66,900	66,660	(240)	
<b>Net (Income)/Expenditure</b>	<b>301,430</b>	<b>301,559</b>	<b>129</b>	No comment required
<b>REFUSE AND RECYCLING</b>				
Direct Expenditure	6,410,580	6,741,731	331,151	There are additional salary costs of £106,500 to cover the increase in the garden waste service, long-term sick leave and the Armed Forces Day. Due to the popularity of the garden waste service, gate fees have increased by £38,000. We are projecting a reduction in transport costs, mainly due to lower fuel prices and repairs of £162,600. Non-budgeted gate fees for the disposal of co-mingled recycling collected within the borough will be £590,000. During the closing of the 2014-15 accounts, a Waste Equalisation reserve fund was set up to fund the additional cost. Surrey County Council is funding £39,000 consultancy costs for Ricardo-Aea for a joint strategy review.
Income	(4,019,650)	(4,079,209)	(59,559)	The increase in garden waste income £50,000 - offsets the £11,000 reduction in trade sack sales and £20,000 advertising space on the side of vehicles. Included is the £39,000 from SCC to fund the consultancy costs.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,390,930</b>	<b>2,662,522</b>	<b>271,592</b>	
Indirect Expenditure	691,360	691,570	210	
<b>Net (Income)/Expenditure</b>	<b>3,082,290</b>	<b>3,354,092</b>	<b>271,802</b>	

**ENVIRONMENT DIRECTORATE**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>RIVER CONTROL</b>				
Direct Expenditure	31,780	31,780	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>31,780</b>	<b>31,780</b>	<b>0</b>	
Indirect Expenditure	12,280	12,280	0	
<b>Net (Income)/Expenditure</b>	<b>44,060</b>	<b>44,060</b>	<b>0</b>	No comment required
<b>ROADS AND FOOTPATHS MAINTENANCE</b>				
Direct Expenditure	34,900	34,900	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>34,900</b>	<b>34,900</b>	<b>0</b>	
Indirect Expenditure	67,860	67,866	6	
<b>Net (Income)/Expenditure</b>	<b>102,760</b>	<b>102,766</b>	<b>6</b>	No comment required
<b>SNOW AND ICE PLAN HOLDING ACCOUNT</b>				
Direct Expenditure	50,020	50,020	0	
Income	(45,920)	(45,920)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>4,100</b>	<b>4,100</b>	<b>0</b>	
Indirect Expenditure	4,210	2,170	(2,040)	
<b>Net (Income)/Expenditure</b>	<b>8,310</b>	<b>6,270</b>	<b>(2,040)</b>	No comment required

**ENVIRONMENT DIRECTORATE**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>STREET CLEANSING</b>				
Direct Expenditure	2,039,450	2,027,222	(12,228)	
Income	(132,000)	(138,890)	(6,890)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,907,450</b>	<b>1,888,332</b>	<b>(19,118)</b>	
Indirect Expenditure	137,620	137,793	173	
<b>Net (Income)/Expenditure</b>	<b>2,045,070</b>	<b>2,026,125</b>	<b>(18,945)</b>	No comment required
<b>STREET FURNITURE</b>				
Direct Expenditure	57,330	56,027	(1,303)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>57,330</b>	<b>56,027</b>	<b>(1,303)</b>	
Indirect Expenditure	9,340	11,350	2,010	
<b>Net (Income)/Expenditure</b>	<b>66,670</b>	<b>67,377</b>	<b>707</b>	No comment required
<b>TRANSPORTATION</b>				
Direct Expenditure	13,430	13,436	6	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>13,430</b>	<b>13,436</b>	<b>6</b>	
Indirect Expenditure	1,520	11,480	9,960	
<b>Net (Income)/Expenditure</b>	<b>14,950</b>	<b>24,916</b>	<b>9,966</b>	No comment required

## ENVIRONMENT DIRECTORATE

## APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
<b>VEHICLE MAINTENANCE WORKSHOP</b>				
Direct Expenditure	818,070	841,216	23,146	
Income	(844,070)	(867,215)	(23,145)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(26,000)</b>	<b>(25,999)</b>	<b>1</b>	
Indirect Expenditure	38,770	38,788	18	
<b>Net (Income)/Expenditure</b>	<b>12,770</b>	<b>12,789</b>	<b>19</b>	No comment required
<b>WOKING ROAD DEPOT</b>				
Direct Expenditure	474,220	449,076	(25,144)	There is a £22,000 reduction in property services works, which will fund other service work.
Income	(763,380)	(763,933)	(553)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(289,160)</b>	<b>(314,857)</b>	<b>(25,697)</b>	
Indirect Expenditure	375,670	370,600	(5,070)	
<b>Net (Income)/Expenditure</b>	<b>86,510</b>	<b>55,743</b>	<b>(30,767)</b>	
<b>RECYCLING, CLEANSING AND PARKING SERVICES OVERHEAD ACCOUNT</b>				
Direct Expenditure	297,500	297,988	488	
Income	(330,250)	(330,250)	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(32,750)</b>	<b>(32,262)</b>	<b>488</b>	
Indirect Expenditure	50,270	50,282	12	
<b>Net (Income)/Expenditure</b>	<b>17,520</b>	<b>18,020</b>	<b>500</b>	No comment required

**MANAGING DIRECTOR**

**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
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<b>SERVICE SUMMARY</b>				
Direct Expenditure	468,640	407,145	(61,495)	
Income	(498,440)	(498,536)	(96)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(29,800)</b>	<b>(91,391)</b>	<b>(61,591)</b>	
Indirect Expenditure	76,850	76,874	24	
<b>Net (Income)/Expenditure</b>	<b>47,050</b>	<b>(14,517)</b>	<b>(61,567)</b>	There are no major variances to report.

<b>PERFORMANCE MANAGEMENT</b>				
Direct Expenditure	237,540	198,326	(39,214)	There are savings due to vacant posts.
Income	(274,960)	(275,014)	(54)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(37,420)</b>	<b>(76,688)</b>	<b>(39,268)</b>	
Indirect Expenditure	41,080	41,092	12	
<b>Net (Income)/Expenditure</b>	<b>3,660</b>	<b>(35,596)</b>	<b>(39,256)</b>	

<b>INTERNAL AUDIT</b>				
Direct Expenditure	231,100	208,819	(22,281)	There are vacancies within the service.
Income	(223,480)	(223,522)	(42)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>7,620</b>	<b>(14,703)</b>	<b>(22,323)</b>	
Indirect Expenditure	35,770	35,782	12	
<b>Net (Income)/Expenditure</b>	<b>43,390</b>	<b>21,079</b>	<b>(22,311)</b>	

RESOURCES DIRECTORATE

APPENDIX 2

Service	Latest Budget	Projected Outturn	Variance	Notes
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**SERVICE SUMMARY**

Direct Expenditure	49,129,468	48,536,444	(593,024)
Income	(54,178,280)	(53,719,093)	459,187
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(5,048,812)</b>	<b>(5,182,649)</b>	<b>(133,837)</b>
Indirect Expenditure	3,506,550	3,495,376	(11,174)
<b>Net (Income)/Expenditure</b>	<b>(1,542,262)</b>	<b>(1,687,273)</b>	<b>(145,011)</b>

The major areas contributing to this variance -

1. There are currently four vacant posts in Asset Development resulting in a saving of £94,090.
2. Miscellaneous Expenses - Centrally held budgets for inflation, the non-achievement of service challenge savings and additional income are reduced as the year goes on, leading to a saving of £257,526. The efficiency saving relating to the Customer Service Centre (£250,000), which was included here pending identification of the relevant service savings, has been removed, as no savings are achievable this year.

ACCOUNTANCY

**RESOURCES DIRECTORATE**
**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
Direct Expenditure	706,090	744,738	38,648	Employee costs are £37,077 over budget in total. Financial Services salaries are £16,850 over budget because of an error in the calculation of the estimate when the implications of the Council's new salary structure were taken into account. In addition, we do not expect to achieve the vacancy target of £17,550. Private medical insurance is £2,047 over budget as one employee is no longer eligible for the National Friendly medical insurance scheme. We have found an alternative but it is more expensive.
Income	(875,160)	(875,340)	(180)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(169,070)</b>	<b>(130,602)</b>	<b>38,468</b>	
Indirect Expenditure	149,410	149,458	48	
<b>Net (Income)/Expenditure</b>	<b>(19,660)</b>	<b>18,856</b>	<b>38,516</b>	
<b>ICT BUSINESS SERVICES TEAM</b>				
Direct Expenditure	729,600	658,063	(71,537)	There are salary savings due to vacant posts.
Income	(818,390)	(818,552)	(162)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(88,790)</b>	<b>(160,489)</b>	<b>(71,699)</b>	
Indirect Expenditure	109,550	109,622	72	
<b>Net (Income)/Expenditure</b>	<b>20,760</b>	<b>(50,867)</b>	<b>(71,627)</b>	
<b>CLIMATE CHANGE</b>				
Direct Expenditure	395,180	364,989	(30,191)	There are salary savings due to vacant posts.

**RESOURCES DIRECTORATE**
**APPENDIX 2**

<b>Service</b>	<b>Latest Budget</b>	<b>Projected Outturn</b>	<b>Variance</b>	<b>Notes</b>
Income	(393,600)	(393,542)	58	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>1,580</b>	<b>(28,553)</b>	<b>(30,133)</b>	
Indirect Expenditure	65,970	65,790	(180)	
<b>Net (Income)/Expenditure</b>	<b>67,550</b>	<b>37,237</b>	<b>(30,313)</b>	
<b>CORPORATE FINANCIAL</b>				
Direct Expenditure	137,820	146,215	8,395	
Income	(105,110)	(107,548)	(2,438)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>32,710</b>	<b>38,667</b>	<b>5,957</b>	
Indirect Expenditure	210,940	210,994	54	
<b>Net (Income)/Expenditure</b>	<b>243,650</b>	<b>249,661</b>	<b>6,011</b>	No comment required
<b>ICT CUSTOMER TECHNICAL SUPPORT</b>				
Direct Expenditure	835,680	881,840	46,160	Infrastructure maintenance is expected to be over budget by £26,500 and Public Sector Network over budget by £37,900 (they were both over budget by a similar amount in 14-15). It is assumed that the Surrey Data Centre budget of £177,000 will be spent by the end of the financial year on new data centre costs.
Income	(933,500)	(933,686)	(186)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(97,820)</b>	<b>(51,846)</b>	<b>45,974</b>	
Indirect Expenditure	87,910	87,946	36	
<b>Net (Income)/Expenditure</b>	<b>(9,910)</b>	<b>36,100</b>	<b>46,010</b>	
<b>FEASIBILITY STUDIES</b>				
Direct Expenditure	27,700	27,700	0	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>27,700</b>	<b>27,700</b>	<b>0</b>	



**RESOURCES DIRECTORATE**

**APPENDIX 2**

<b>Service</b>	<b>Latest Budget</b>	<b>Projected Outturn</b>	<b>Variance</b>	<b>Notes</b>
Indirect Expenditure	90	96	6	
<b>Net (Income)/Expenditure</b>	<b>27,790</b>	<b>27,796</b>	<b>6</b>	No comment required
<b>DEBTORS</b>				
Direct Expenditure	161,380	155,191	(6,189)	
Income	(237,320)	(237,260)	60	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(75,940)</b>	<b>(82,069)</b>	<b>(6,129)</b>	
Indirect Expenditure	102,870	102,888	18	
<b>Net (Income)/Expenditure</b>	<b>26,930</b>	<b>20,819</b>	<b>(6,111)</b>	No comment required
<b>HOUSING BENEFITS</b>				
Direct Expenditure	37,793,560	37,121,851	(671,709)	The Department of Work and Pensions reimburse the cost of housing benefit payments. The amount of housing benefit paid is lower than budgeted, as a consequence the amount reimbursed is reduced by an equivalent amount (see below)
Income	(37,642,000)	(36,962,920)	679,080	See note above
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>151,560</b>	<b>158,931</b>	<b>7,371</b>	
Indirect Expenditure	271,870	271,936	66	
<b>Net (Income)/Expenditure</b>	<b>423,430</b>	<b>430,867</b>	<b>7,437</b>	
<b>INDUSTRIAL ESTATES</b>				
Direct Expenditure	303,050	283,351	(19,699)	

**RESOURCES DIRECTORATE**
**APPENDIX 2**

<b>Service</b>	<b>Latest Budget</b>	<b>Projected Outturn</b>	<b>Variance</b>	<b>Notes</b>
Income	(2,815,710)	(2,972,050)	(156,340)	Additional rental income in respect of the acquisition of 10 Midleton is included in the projected outturn at £204,000. This figure reduces, primarily from void units and potential bad debts of £11,000.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(2,512,660)</b>	<b>(2,688,699)</b>	<b>(176,039)</b>	
Indirect Expenditure	277,970	270,308	(7,662)	
<b>Net (Income)/Expenditure</b>	<b>(2,234,690)</b>	<b>(2,418,391)</b>	<b>(183,701)</b>	
<b>INFORMATION SYSTEMS TEAM</b>				
Direct Expenditure	305,660	325,072	19,412	
Income	(347,200)	(352,735)	(5,535)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(41,540)</b>	<b>(27,663)</b>	<b>13,877</b>	
Indirect Expenditure	53,110	52,703	(407)	
<b>Net (Income)/Expenditure</b>	<b>11,570</b>	<b>25,040</b>	<b>13,470</b>	No comment required
<b>INSURANCE REVENUE ACCOUNT</b>				
Direct Expenditure	906,270	841,353	(64,917)	Renegotiation of public liability premium combined with a lower than anticipated motor insurance renewal. In addition, the risk management budget will not be fully utilised.
Income	(880,740)	(889,293)	(8,553)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>25,530</b>	<b>(47,940)</b>	<b>(73,470)</b>	
Indirect Expenditure	3,330	3,759	429	
<b>Net (Income)/Expenditure</b>	<b>28,860</b>	<b>(44,181)</b>	<b>(73,041)</b>	
<b>INVESTMENT PROPERTY</b>				
Direct Expenditure	227,227	237,337	10,110	

**RESOURCES DIRECTORATE**
**APPENDIX 2**

<b>Service</b>	<b>Latest Budget</b>	<b>Projected Outturn</b>	<b>Variance</b>	<b>Notes</b>
Income	(4,396,520)	(4,228,236)	168,284	The Investment Property Service was allocated the income budget for the remaining asset investment strategy to be achieved in 2015-16. This was a figure of £181,010 and reflected the income target for 2015-16 of £700,000, less the income already achieved following the acquisition of properties at the Midelton Estate and The Billings. The additional income from the acquisition of 10 Midleton is reported under the Industrial Estates Service, resulting in a deficit for income against this account.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(4,169,293)</b>	<b>(3,990,899)</b>	<b>178,394</b>	
Indirect Expenditure	228,560	229,934	1,374	
<b>Net (Income)/Expenditure</b>	<b>(3,940,733)</b>	<b>(3,760,965)</b>	<b>179,768</b>	
<b>IT RENEWALS REVENUE ACCOUNT</b>				
Income	(428,060)	(503,402)	(75,342)	Increased depreciation due to higher capital expenditure on IT Renewals offset by increased charges to services.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(428,060)</b>	<b>(503,402)</b>	<b>(75,342)</b>	
Indirect Expenditure	336,730	412,084	75,354	Reflects the increased recharges to services
<b>Net (Income)/Expenditure</b>	<b>(91,330)</b>	<b>(91,318)</b>	<b>12</b>	
<b>LOCAL TAXATION</b>				
Direct Expenditure	754,770	774,582	19,812	
Income	(627,640)	(638,458)	(10,818)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>127,130</b>	<b>136,124</b>	<b>8,994</b>	

**RESOURCES DIRECTORATE**
**APPENDIX 2**

Service	Latest Budget	Projected Outturn	Variance	Notes
Indirect Expenditure	211,400	211,484	84	
<b>Net (Income)/Expenditure</b>	<b>338,530</b>	<b>347,608</b>	<b>9,078</b>	No comment required
<b>MISCELLANEOUS ITEMS</b>				
Direct Expenditure	396,740	498,063	101,323	Centrally held budgets for inflation, the non-achievement of service challenge savings and additional income are reduced as the year goes on, leading to a saving on this account of £257,526. The efficiency saving relating to the Customer Service Centre (£250,000), which was included here pending identification of the relevant service savings, has been removed, as no savings will be achieved this year. There is an additional cost of £77,892 for contributions to the IT renewals fund, which is chargeable to the relevant services at the end of the year.
Income	191,350	5,662	(185,688)	A £140,000 budget for the non-achievement of additional rental income will not be required, as the target has been achieved.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>588,090</b>	<b>503,725</b>	<b>(84,365)</b>	
Indirect Expenditure	480	480	0	
<b>Net (Income)/Expenditure</b>	<b>588,570</b>	<b>504,205</b>	<b>(84,365)</b>	

**OFFICE SERVICES TEAM**

**RESOURCES DIRECTORATE**
**APPENDIX 2**

<b>Service</b>	<b>Latest Budget</b>	<b>Projected Outturn</b>	<b>Variance</b>	<b>Notes</b>
Direct Expenditure	1,555,701	1,648,861	93,160	There is an increase in the contract catering estimate of £63,000 due mainly to the £50,000 Millmead project related saving not achievable this financial year. Repairs, maintenance, and internal decoration are over budget by £19,300. Electricity is over budget by £29,370 mainly due to the anticipated saving from the move to the Surrey data centre has not taken place.
Income	(2,277,180)	(2,290,596)	(13,416)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(721,479)</b>	<b>(641,735)</b>	<b>79,744</b>	
Indirect Expenditure	784,140	774,539	(9,601)	
<b>Net (Income)/Expenditure</b>	<b>62,661</b>	<b>132,804</b>	<b>70,143</b>	
<b>OTHER PROPERTY</b>				
Direct Expenditure	151,720	159,588	7,868	
Income	(125,160)	(128,959)	(3,799)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>26,560</b>	<b>30,629</b>	<b>4,069</b>	
Indirect Expenditure	182,150	187,286	5,136	
<b>Net (Income)/Expenditure</b>	<b>208,710</b>	<b>217,915</b>	<b>9,205</b>	No comment required
<b>PAYMASTER</b>				
Direct Expenditure	537,720	530,940	(6,780)	
Income	(624,840)	(630,107)	(5,267)	
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>(87,120)</b>	<b>(99,167)</b>	<b>(12,047)</b>	
Indirect Expenditure	135,930	136,008	78	
<b>Net (Income)/Expenditure</b>	<b>48,810</b>	<b>36,841</b>	<b>(11,969)</b>	No comment required
<b>ASSET DEVELOPMENT</b>				

**RESOURCES DIRECTORATE**
**APPENDIX 2**

<b>Service</b>	<b>Latest Budget</b>	<b>Projected Outturn</b>	<b>Variance</b>	<b>Notes</b>
Direct Expenditure	972,870	813,880	(158,990)	£94,090 of the projected budget surplus for direct expenditure has arisen due to vacancies, currently four posts. £83,000 relates to the responsive repair and maintenance budget account, which the service retains, with actual expenditure being allocated directly to property related cost centres. The projected cost of consultancy and valuation advice is £18,850 above the budget.
Income	(841,500)	(762,071)	79,429	Projected income is below the estimate due to a Building Surveyor vacancy, resulting in fewer hours being recharged to client services.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>131,370</b>	<b>51,809</b>	<b>(79,561)</b>	
Indirect Expenditure	293,920	217,841	(76,079)	
<b>Net (Income)/Expenditure</b>	<b>425,290</b>	<b>269,650</b>	<b>(155,640)</b>	
<b>NON DISTRIBUTED COSTS</b>				
Direct Expenditure	2,230,730	2,322,830	92,100	There is an expected pension fund strain cost of £92,100, which we will finance from the Invest to Save reserve.
<b>Total Directly Controllable (Income)/Expenditure</b>	<b>2,230,730</b>	<b>2,322,830</b>	<b>92,100</b>	
Indirect Expenditure	220	220	0	
<b>Net (Income)/Expenditure</b>	<b>2,230,950</b>	<b>2,323,050</b>	<b>92,100</b>	